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25 January 1961

MEMORANDUM FOR: Chief, Operations School

SUBJECT : Task Force Training Plans Committee
Meeting, 1/24/61

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1. Chaired by Mr. [REDACTED], CA, [REDACTED] the "Task Force Training Plans Committee" met for the first time on 24 January 1961. All the invited representatives from DD/P, DD/I, and DD/S--or their alternates--attended. OTR was represented by [REDACTED]

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2. [REDACTED] began and dominated the meeting throughout. He reviewed the background of the CIA Contingency Force and Contingency Task Force concepts, the measures taken to implement the Force, and the first CTF training program, Operation [REDACTED] accomplished in May 1960. He stated that Operation [REDACTED] for all its deficiencies, at least (a) proved that a cold war (CLW) exercise could be "war-gamed" and (b) provided training or familiarization which had been found to be valuable by trainees subsequently assigned to DD/P contingency operations.

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3. He reported that DD/P, DD/S, and DTR concurred that the CTF refresher training should be conducted annually, and on this basis it is now proposed to plan for another, three-week training course to be conducted during the first three weeks of May 1961.

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[REDACTED] requested that planning and preparation be accomplished in three phases:

a. 1 Feb - 1 Mar

(1) Completion, by Support and DD/P Special Staffs, etc., of basic doctrine papers pertinent to their respective roles in contingency operations.

(2) Preparation, by [REDACTED] and DD/P staff elements, of the concept of the training maneuver--an improved version of Operation [REDACTED] permitting

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- (a) individual training
- (b) re-examination of present doctrine and development of new doctrine
- (c) familiarization with and planning for the use of new, improved techniques and technical equipment, devices, etc.

b. 1 Mar - 1 Apr

Preparation, by Support and DD/P staff elements, of support and operational annexes to the basic maneuver plan, comprising application, or suggested application, of their respective basic doctrine to the maneuver plot and situation.

c. 1 Apr - 21 Apr

Integration of the annexes, completion, publication, and distribution of the plan of maneuver (training exercise).

d. 1 May - 19 May (approx)

Training Period

4. In levying the requirement for the "Tentative, Contingency Situation Doctrine" papers, [REDACTED] cited that with few exceptions (OTR, CI, etc.) the many lecturers during the first week of the 1960 course had not committed their talks to writing, and hence this material was not available to other DD/P and DD/S officers later assigned to contingency projects. By putting them in writing this time, and by gaming them in the field exercise, we will develop what is hoped will be a body of useful training doctrine and operational guidance. [REDACTED] emphasized that we must have the maneuver plan in advance, that it was intended that the doctrine be studied and tested in the context of this plan.

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5. It is estimated that some 30 students will participate. Make-up of the class is very uncertain; for example, COMMO will prepare its doctrine paper and annex(es) but cannot, as of now, be

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counted on to provide any personnel for the exercise. (NOTE: It is presumed that if there is still a commo officer [REDACTED] he could help, if not participate as a student, in at least simulating the commo aspects of the FTX.)

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6. It is my interpretation of [REDACTED] remarks and his responses to the committee's questions that this program is not intended to teach the student specific skills in his own, CIA professional or technical field. The student is presumed already to have experience, knowledge and skills qualifying him for selection for membership in the Contingency Force and/or participation in the CTF training program. Rather, the students will be made familiar with the requirements and problems of combined, coordinated planning and execution of a contingency operation and will practice planning and limited operations in a "cold war game" exercise. He will not study weapons and [REDACTED] for example.

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7. Mr. [REDACTED] emphasized DD/I participation and cited the value of DD/I support to contingency operational planning and operations.

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8. [REDACTED] as acting SPA-DD/S, will coordinate all DD/S contributions and participation.

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9. When we discussed the Proposed Training Outline, I questioned the inclusion of a "counterguerrilla phase" in this exercise. I agreed with the need for contingency operational planning to include planning for the post-revolution or consolidation phase, but pointed out that adding this additional training objective to the proposed course without lengthening the course might dilute the training as a whole.

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10. After the meeting broke up, [REDACTED] and I discussed this further with [REDACTED]. He fully appreciates the problem but believes that we must somehow get over the point that CIA's role does not necessarily cease with winning our revolution and placing our side in power. He had commented at length during the meeting on the Special Forces' counterguerrilla course just set up at JCS' directive, and repeated his conviction that CIA could or should play a part in the consolidation phases. We again agreed, but again iterated that the problem here is a training problem--how much can you pack into a three-week training course and still include a useful FTX?

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11. One alternative scheduling may be two weeks of classwork followed by a one-week FTX. I urged that we try to avoid two solid weeks of lectures, and suggested that we present the doctrine and the situation, and have the students prepare and present group solutions to the class as a whole, for class discussion (thinking of the [REDACTED] method). We left, then, with the actual schedule and methods of instruction pretty much up in the air.

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12. Although in part this training program is a [REDACTED] staff-directed exercise, it is also a training course, and for this reason I strongly recommend that OTR get on top of it at an early date so that when the actual course is run it runs smoothly without the support problems and last-minute adjustments attendant to the 1960 effort.

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[REDACTED]
Chief, Plans and Policy Staff

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cc: [REDACTED]
ADTR